

Date: April 10th, 2023

To,
The Board of Directors
KYB-Conmat Pvt. Ltd.
702-703, N H No. 8,
Por, Dist: Vadodara - 391243.

Subject: Resignation from the Board of Directors of the Company

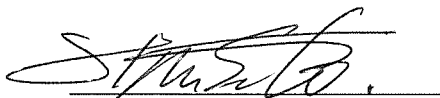
Dear Sir,

Pursuant to resolution passed by the holding company M/S KYB Corporation at their meeting held on March 27, 2023, I hereby tender my resignation from directorship of the company with effect from 23 June 2023.

I express my thanks to the Board of Directors of the Company for the co-operation extended during my tenure.

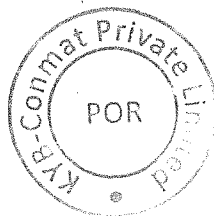
Thanking You

Yours Faithfully,


Signature

Name: Mr. Hajime Sato
Executive Chairman
DIN:08187553

Address: NO 5-14, Kajino-cho, Koganei-shi, Japan



Accepted
w.e.f. 23.6.2023
Prem Raj

Dr. 14.04.2023